Conflict Minerals Survey Manual Ver.2.0

Nidec Group July 2014



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Introduction

Nidec Corporation supports the goals of the U.S. Conflict Minerals Law in promoting socially and environmentally responsible procurement of materials used in our production processes and, specifically, in restricting the use of conflict minerals that are tantalum, tin, tungsten and gold mined in the Democratic Republic of Congo ("DRC") or adjoining countries.

Although the origin of mineral content is often difficult to trace, due to the complex paths of processing, refining and fabrication that bring materials to us, we are committed, without compromise, to prohibiting the use of materials that enter the marketplace at the cost of severe human rights abuses, such as those reported in some areas of the DRC.

As a listed company on the New York Stock Exchange and a socially responsible company, Nidec does not use conflict minerals. It actively encourages its vendors to adopt similar restrictions, offers guidance to them in establishing and maintaining a verification process for the origin of materials, and is pledged to discontinue purchase of products that contain conflict minerals.



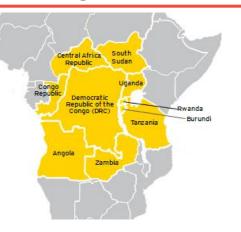
1. Conflict Minerals Survey – Background and Objectives



1-1. Conflict Minerals Overview

There is concern that some of the minerals produced in the Democratic Republic of the Congo and nine adjoining countries (Covered Countries) are funding armed groups committing acts of extreme violence, contributing to an urgent humanitarian situation.

Covered Countries



- 1. Democratic Republic of Congo,
- 2. Republic of the Congo,
- 3. Central African Republic,
- 4. Tanzania,
- 5. South Sudan,

- 6. Burundi,
- 7. Zambia,
- 8. Rwanda,
- 9. Angola,
- 10. Uganda

Conflict Minerals

• Under the Section 1502 of the Dodd-Frank Wall Street Reform and Consumer Protection Act enacted in the United States, the four minerals below are considered "conflict minerals."

Conflict Minerals	% Produced in Covered Countries	Major Uses		
Tantalum	15-20%	Capacitors and other electronic components for cellphones, computers and TVs, etc., carbide tools		
Tin Approximately 5%		Pipe welding and electronic circuit board soldering		
I Approximately II 5%		Jewelry and electronics, communications and aerospace industry machinery		
Tungsten	Approximately 0.5%	Lighting, electronic/electrical machinery, electrodes, contact shoes		



1-2. Conflict Minerals Disclosure Requirements

- To address concerns over conflict minerals, the United States Congress enacted the Dodd-Frank Wall Street Reform and Consumer Protection Act ("Dodd-Frank") in 2010. (Section 1502 of this act stipulates Conflict Minerals disclosure requirement)
- Companies listed on US stock exchanges must disclose the use of conflict minerals in their products (whether or not those minerals fund armed groups) to the Securities and Exchange Commission (SEC).
- Announced in 2012, the SEC final rule requires companies to survey and disclose the use of conflict minerals.

Companies with Disclosure Obligations:

Companies, listed on US stock exchanges (SEC-reporting companies) that manufacture or contract to manufacture products requiring conflict minerals, are subject to disclosure requirement. Therefore Nidec Group is subject to this requirement.

Survey/Reporting Period: Jan

January 1 - December 31 (To be performed for each calendar year)



1-3. Conflict Minerals Survey and Disclosure

- Companies must follow procedures prescribed under the SEC final rule to survey and disclose the use of conflict minerals.
- Surveys that trace back the supply chain are required to determine whether conflict minerals are used in our products

Required Disclosure Information:

- · Names of products containing conflict minerals that cannot be said to be Conflict Free
- The country of origin, refining facility (smelter name) and the mine if possible for conflict minerals contained in the products above.
- Details of due diligence performed (conflict minerals survey and efforts toward improving supply chain management, etc.)

Required Reporting Steps for Disclosure:

(1)Step1 Investigate Conflict Mineral Inclusion	 Determine whether or not conflict minerals are necessary to the product*1
(2)Step2 Conduct Country of Origin Survey	 Determine whether country of origin is Covered Country Determine if source is recycling or scrap*2
(3)Step3 Conduct Conflict Free Survey	Identify smelterDetermine whether smelter is conflict free
(4)Resolve Open Issues & Make Improvements	Conduct more detailed survey to resolve open issues and confirm efforts toward improvement

^{*1} Products containing even miniscule amounts of conflict minerals are subject to disclosure requirements.



^{*2} Recycled conflict minerals or those from scrap are exempt from further surveys.

1-4. Efforts toward Improvement

- The SEC final rule requires due diligence*.
- Beyond conflict minerals survey and reporting, efforts toward improvement are required.

Due Diligence

- ➤ Due diligence means identifying risks and implementing necessary measures to mitigate those risks to prevent or mitigate the negative effects created by corporate activities or conflict minerals procurement.
- ➤ OECD Due Diligence Guidance is recommended (as internationally recognized method) for reference.

Due Diligence Examples:

- •Identify and evaluate risks in the supply chain. Develop and execute risk management plans (carry out efforts toward improvement)
- •The structure of corporate management framework for supply chain management (including the items below)
 - Application of corporate policies related to minerals supply chain
 - Investigation of actual (mining -> transport -> smelting -> product production) mineral supply chain (conflict minerals survey)
 - Strengthening relations with suppliers

Precautions

- ➤ Nidec Group may conduct more detailed survey to resolve any remaining open issues.
- ➤ Nidec Group may ask you to take steps beyond survey toward improvement.
- > Nidec Group may visit you and your suppliers to make inquiries to your related parties and access to related materials to the extent possible.



1-5. Nidec Group's Approach to Conflict Minerals

Nidec Group asks for the understanding of our suppliers for our Conflict Minerals Policy Statement. We also ask for our suppliers' cooperation with our surveys and other efforts to secure a Conflict Free supply.

Nidec Group Conflict Minerals Policy Statement

"Conflict minerals" are mineral resources mined in conditions of armed conflict and human rights abuses, notably in the eastern provinces of the Democratic Republic of the Congo ("DRC") and its surrounding countries. The profits from the extraction and trade of these conflict minerals, defined by the US State Department as gold, tin, tantalum, and tungsten, are believed to finance multiple armed groups and contribute to inhumane treatment, including human trafficking, slavery, forced labor, child labor, torture and war crimes in the conflict regions. Conflict minerals usually pass through a variety of intermediaries before reaching the final consumer.

The U.S. Securities and Exchange Commission ("SEC") adopted final rules to implement reporting and disclosure requirements related to conflict minerals, as directed by the Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010. The rules require manufacturers who file certain reports with the SEC to disclose whether the products they manufacture or contract to manufacture contain conflict minerals that are necessary to the functionality or production" of those products.

We comply with these requirements to further the humanitarian goal of ending violent conflict and prohibit using in our products gold, tin, tungsten, or tantalum from any source whose supply chain contributes to human rights abuses in the DRC or its adjoining countries. We also expect our partners to support this policy throughout the supply chain to ensure that only conflict free materials and components are used in the parts and components we procure. If we discover the use of gold, tin, tantalum, and tungsten produced in facilities that are considered to be non-conflict free, in any material, parts or components we procure, we will take appropriate actions to make our products conflict free.



2. Outline of Survey and Reporting on Conflict Minerals



2-1. Survey Outline

Survey Objectives	 Identify products containing conflict minerals (necessary to the functionality or production of the products). Identify smelters* who are supplying conflict minerals in products. *Identify the smelters to identify whether or not minerals are conflict free.
Products Subject to	The products subject to survey are the products produced by your company during the period between January 1 and December 31, 2014 for the delivery to Nidec Group.
Survey	(The products expected to be delivered to Nidec Group with manufactured date January 1 and December 31, 2014)
Survey Period	September 1 –November 30, 2014 (Response deadline: Submit survey results by November 30)
	Follow-up to be performed as required (December, 2014 -)
Survey File	Use the "EICC-GeSI Conflict Minerals Reporting Template" commonly used for conflict minerals survey and reporting (as a questionnaire format)



2-2.Basic Survey Flow

Your company should trace back the supply chain to identify smelters, by surveying suppliers with whom you conduct business directly (Conflict Minerals Reporting questions flow from Nidec Group to your company to your company's suppliers).

Steps

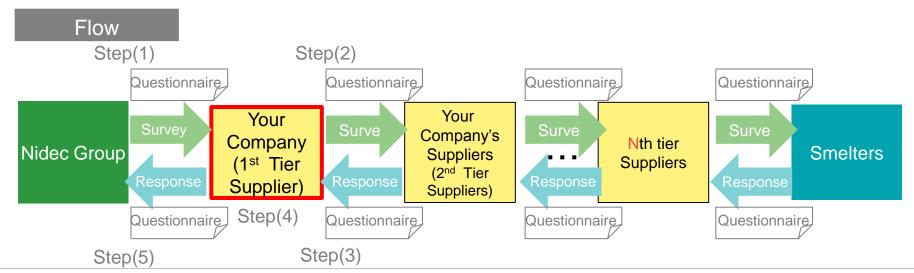
Step(1): Receive Survey Request from Nidec Group

Step(2): Send Survey Request to Your Company's Suppliers

Step(3): Collect Reponses from Your Company's Suppliers

Step(4): Summarize Collected Responses and Create Your Company's Response

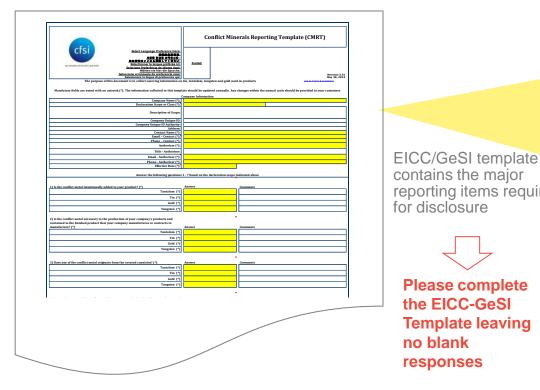
Step(5): Send Response to Nidec Group





2-3. Survey File: EICC/GeSI template

- Endorsed by leading trade and industry associations*, many companies use the "EICC-GeSI Conflict Minerals Reporting Template" (hereinafter "EICC-GeSI Template") as a standard questionnaire. It contains the major reporting items required for disclosure.
- Please complete the EICC-GeSI Template leaving no blank responses for the purpose of appropriate disclosure



Required Survey Steps:

(1)Step1 Investigate Conflict Mineral Inclusion

(2)Step2 Conduct Country of Origin Survey

(3)Step3 Conduct Conflict Free Survey

(4) Resolve Open Issues & Make Improvements

contains the major reporting items required for disclosure

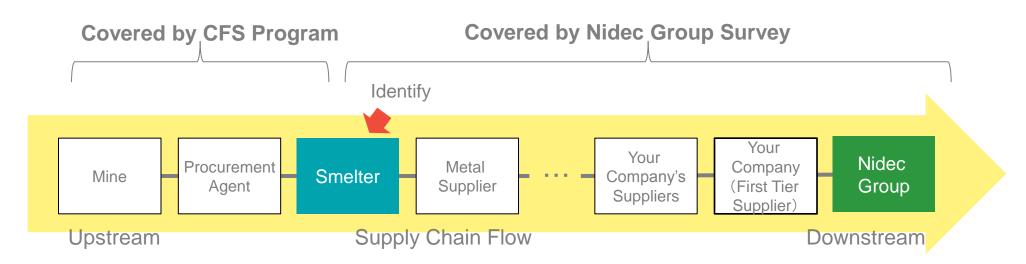
Please complete the EICC-GeSI **Template leaving** no blank responses

*Japan Automobile Manufacturers Association, Inc. (JAMA), Japan Electronics and Information Technology Industries Association (JEITA), etc.



2-4. Identify Smelters Who Supplies Conflict Minerals

- To confirm whether or not conflict minerals are conflict free, companies must identify the mine from which they originate. However, companies face difficulties identifying these mines on their own.
- To this end EICC and GeSI introduced the "Conflict Free Smelter (CFS) Program" to confirm whether smelters are Conflict Free (not funding armed groups).
- Nidec Group survey traces back the supply chain to identify the smelter, and if the smelter is on CFS Program Compliant Smelter List*, then those minerals are considered Conflict Free.



*Compliant Smelter List in CFS Program: http://www.conflictfreesmelter.org/cfshome.htm



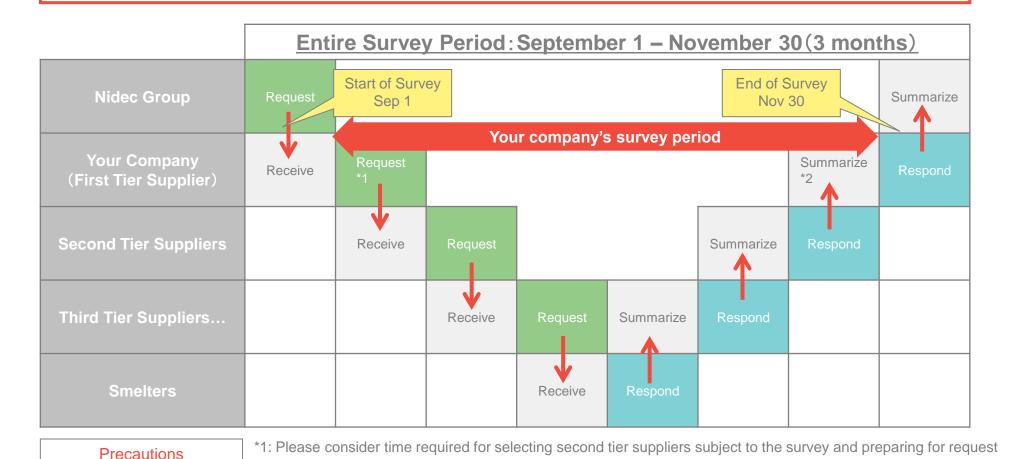
2-5. 2014 Survey and Reporting Schedule





2-6. Examples for Setting Your Company's Response Deadline

When requesting surveys to your company's suppliers, please provide a sufficient survey period and set a reasonable response deadline that allows for upstream supplier surveys.



*2: Please consider time required for validating and summarizing answers collected, and preparing for submission

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3. Instructions for Survey and Reporting

Step(1): Receive Survey Request from Nidec Group

Step(2): Send Survey Request to Your Company's Suppliers

Step(3): Collect Reponses from Your Company's Suppliers

Step(4): Summarize Collected Responses and Create Your Company's Response

Step(5): Send Response to Nidec Group



3-1. Step(1): Receive Survey Request from Nidec Group

- You can complete this survey either in English or Japanese.
- Please download EICC-GeSI Conflict Minerals Reporting Template (Version 3.01/Excel 2003 format file provided by JAMA*1, Japanese or English version) from JAMA website mentioned below *2
- *1 JAMA: Japan Automobile Manufacturers Association, Inc.
- *2 Unnecessary to download "Report Form Completion Guideline for Conflict Minerals Reporting Template"

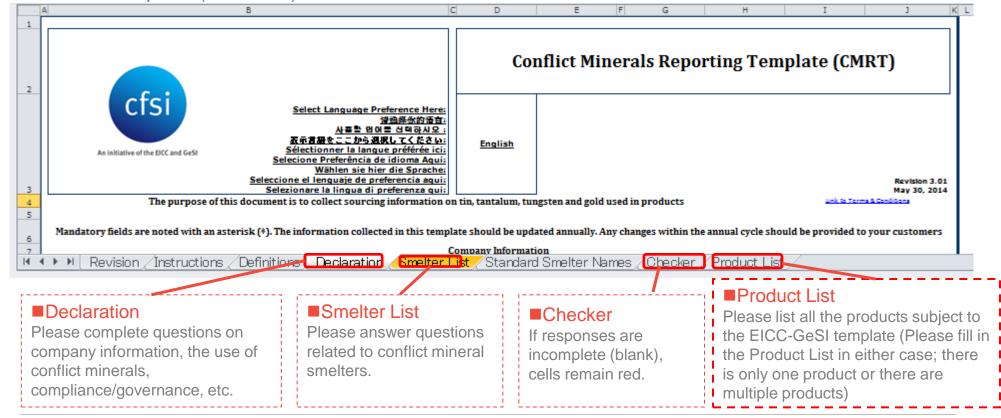




3-2. Step(1): Questionnaire Format (EICC-GeSI Template)

- Nidec Group surveys whether conflict minerals are used for each product.
- Please create one Excel file of EICC-GeSI Template each for the products which have exactly the same result*1.
- Please use the "Declaration", "Smelter List", "Checker" and "Product List" *2 Spreadsheet for this survey .
 - *1 "exactly the same result": all information inputted in the Declaration Sheet –Part 2(Rows 24–65)and the Smelter List information is 100% the same

EICC-GeSI Template (Excel file)





3. Instructions for Survey and Reporting

Step(1): Receive Survey Request from Nidec Group

Step(2): Send Survey Request to Your Company's Suppliers

Step(3): Collect Reponses from Your Company's Suppliers

Step(4): Summarize Collected Responses and Create Your Company's Response

Step(5): Send Response to Nidec Group

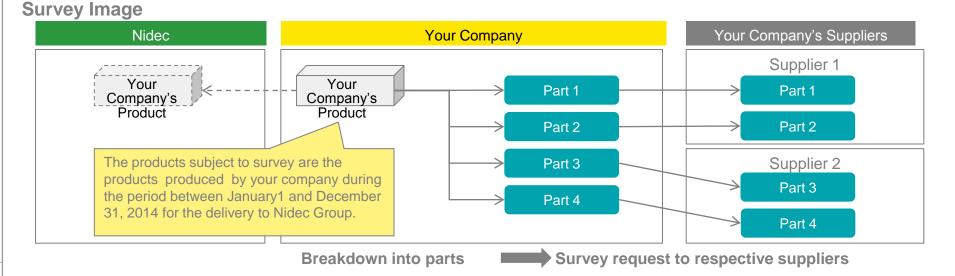


3-3. Step(2): Send Survey Request to Your Company's Suppliers

- As your company needs to trace back the supply chain in a limited period, please promptly ask your company's suppliers to conduct surveys.
- If products fit either of these descriptions, please skip ahead to Step (4):
 - Products for which your company can identify conflict mineral smelters
 - Products for which your company can clearly determine the absence of conflict minerals

■Survey Points

- (1) Please conduct a survey that allows your company to fill in an EICC-GeSI Template for each product (i.e. Identify parts in your product and survey suppliers of each part)
- (2) Nidec Group recommends using the EICC-GeSI Template to survey your company's suppliers as well.
- (3) If your company's suppliers use the EICC-GeSI Template, please ask your suppliers to use the "Checker" sheet before submission, and submit it with no incomplete (blank) responses.



3. Instructions for Survey and Reporting

Step(1): Receive Survey Request from Nidec Group

Step(2): Send Survey Request to Your Company's Suppliers

Step(3): Collect Reponses from Your Company's Suppliers

Step(4): Summarize Collected Responses and Create Your Company's Response

Step(5): Send Response to Nidec Group



3-4. Step(3): Collect Reponses from Your Company's Suppliers

- If survey results from your company's suppliers contain incomplete (blank) responses, please request that your suppliers correct incomplete responses, and obtain completed survey results.
- ■Please conduct progress checks to your company's suppliers to ensure survey completion by the response deadline set by your company.



3. Instructions for Survey and Reporting

Step(1): Receive Survey Request from Nidec Group

Step(2): Send Survey Request to Your Company's Suppliers

Step(3): Collect Reponses from Your Company's Suppliers

Step(4): Summarize Collected Responses and Create Your Company's Response

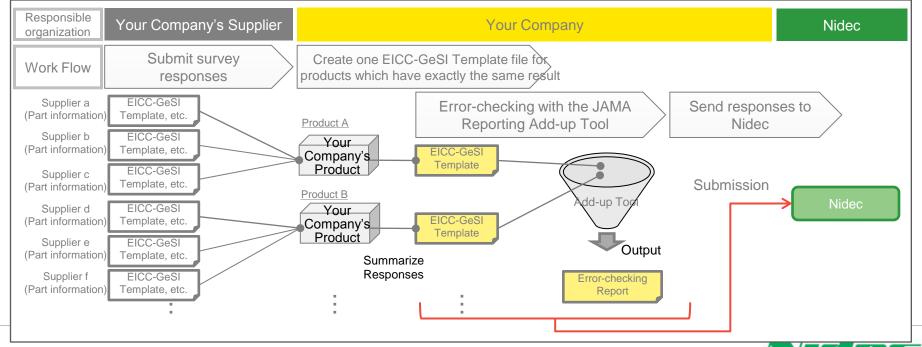
Step(5): Send Response to Nidec Group



3-5. Step(4): Summarize Collected Responses and Create Your Company's Response

- Please summarize responses from your company's suppliers and draft your company's response.
- Please create one Excel file of EICC-GeSI Template each for products which have exactly the same result*1 as your company's response.
- After drafting your response, please use the "Reporting Add-up Tool" provided by the Japan Automobile Manufacturers Association (JAMA) to error-check your responses*2.
- *1 "exactly the same result": all information inputted in the Declaration Sheet–Part 2(Rows 24–65) and the Smelter List information is 100% the same *2 For tool use instructions, please see P48 "3-27. Step (4): Use the JAMA Conflict Minerals Reporting Add-up Tool for Error & Warning Checking".

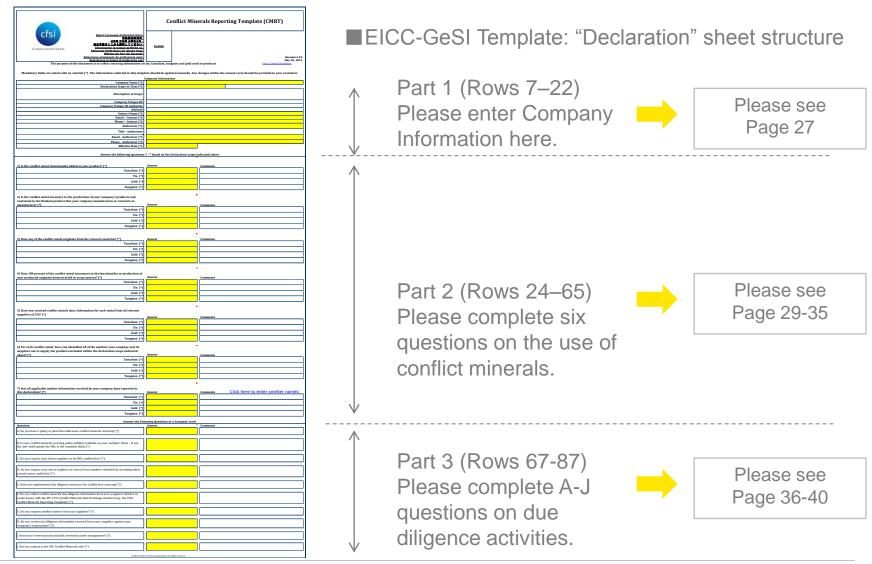
Flow of EICC-GeSI Template Collection, Add-up and Submission



3-6. Step (4): Entry in EICC-GeSI Template

- "Declaration" Sheet Structure -

"Declaration" sheet





3-7. Step (4): Entry in EICC-GeSI Template

-"Declaration" Sheet: Part 1 (Rows 7-22)-

Dodardion Chock Full (Nowo F EE)			
"Declaration" sheet: Part 1 (Rows 7–22)		Please enter your company's Legal Name.	
Company Name (*):	1	Please do not use abbreviations.	
Declaration Scope or Class (*):	2		
Description of Scope: 3		Please select "B. Product (or List of Products)" . It is required to list all the products subject to the	
Company Unique ID:	4	EICC/GeSI template in the Product List	
Company Unique ID Authority:			
Address:	5		
Contact Name (*):	1	3. Please enter the company code for Nidec Group company	
Email - Contact (*):	- 6	which your company is dealing with. (Nidec is going to inform	
Phone - Contact (*):	J	you the company code to be entered here separately)	
Authorizer (*):]	year and property	
Title - Authorizer:	- 7	4. Please enter your company's company code. (Nidec is going to	
Email - Authorizer (*):		inform you the company code to be entered here separately)	
Phone - Authorizer (*):		Thrown you the company code to be entered here separately)	
Effective Date (*):	8		
		5. Please enter your full company address (head office).	
		6. Please enter the name, email address and direct telephone number of the person to contact regarding the contents of the	

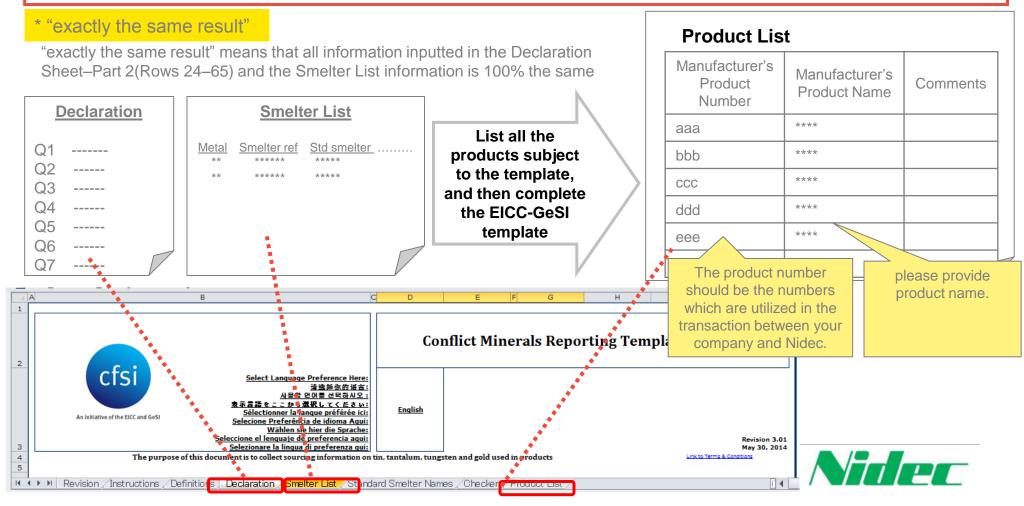
- 8. Please enter the Date of Completion for this form using the format DD-MMM-YYYY.
- 7. Please enter the name, title, email address and direct telephone number of the authorized management representative responsible for the accuracy of responses to the questions in this Declaration.

declaration information.



3-8. Step (4): How to organize your responses in the EICC-GeSI Template

- Please create one Excel file of EICC-GeSI Template each for the products which have exactly the same result*.
- Please make sure that all the products which have exactly the same result listed in the "Product List" sheet without any omission. (In either case; there is only one product or there are multiple products)



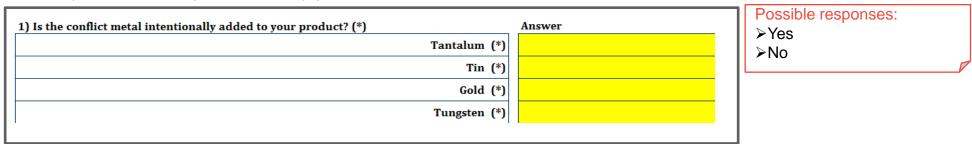
3-9. Step (4): Entry in EICC-GeSI Template

-"Declaration" Sheet: Part 2 (Rows 24–65) Question (1)-

Precautions for Questions in Part 2 (Rows 24–65)

- ➤ Please summarize all responses from your company's suppliers into one response for each product. (If reporting the "products which have exactly the same result" in one template, please see page 28)
- ➤ Please summarize collected responses before the response deadline set by Nidec Group.
- ➤ Questions (3)–(7): Explanation page for each question (pages 31 35) describes how to enter your company's response by summarizing responses from your company's suppliers. Please refer to this when drafting your company's responses.

Part 2 (Rows 24–65) Question (1)



- If even one of your company's suppliers responded "Yes," your company's response is "Yes." (Smelter list entry required for all metals for which your company's response is "Yes.")
- If your company's response is "No," Nidec Group may contact your company at a later date for the reasoning for that determination.



3-9. Step (4): Entry in EICC-GeSI Template

-"Declaration" Sheet: Part 2 (Rows 24–65) Question (2)-

Part 2 (Rows 24–65) Question (2)

2) Is the conflict metal necessary to the production of your company's products and contained in the finished product that your company manufactures or contracts to manufacture? (*)	Possible responses: ➤ Yes ➤ No	
Tantalum (*)		
Tin (*)		
Gold (*)		
Tungsten (*)		

- If even one of your company's suppliers responded "Yes," your company's response is "Yes." (Smelter list entry required for all metals for which your company's response is "Yes.")
- If your company's response is "No," Nidec Group may contact your company at a later date for the reasoning for that determination.



3-10. Step (4): Entry in EICC-GeSI Template

-"Declaration" Sheet: Part 2 (Rows 24-65) Question (3)-

Part 2 (Rows 24–65) Question (3)

	3) Does any of the conflict metal originate from the covered countries? (*) Answer	Possible responses:
ı	Tantalum (*)	≽Yes ≽No
ı	Tin (*)	≻Unknown
ı	Gold (*)	
۱	Tungsten (*)	

- Your company may only respond "No" if all of your company's suppliers responded "No."
- If even one supplier responded "Yes," please enter "Yes."
- For other cases, please refer to the examples of response patterns in the table below

		If All Suppliers Responded No	If Even One Supplier Responded Yes	If Responses include No and Unknown
Examples of Supplier 1		No	Yes	No
Your Company's Suppliers' Response	Supplier 2	No	No	No
Pattern	Supplier 3	No	Unknown	Unknown
Your Company's R	esponse	No	Yes	Unknown



3-11. Step (4): Entry in EICC-GeSI Template

-"Declaration" Sheet: Part 2 (Rows 24-65) Question (4)-

Part 2 (Rows 24–65) Question (4)

4) Does 100 percent of the conflict metal (necessary to the functionality or production of your products) originate from recycled or scrap sources? (*) Answer	Possible responses:
Tantalum (*)	Unknown
Tin (*)	
Gold (*)	
Tungsten (*)	

- Your company may only respond "Yes," if all of your company's suppliers responded "Yes."
- If even one supplier responded "No," please enter "No."
- For other cases, please refer to the examples of response patterns in the table below.

		If All Suppliers Responded	If Even One Supplier	If Responses include Yes
		Yes	Responded No	and Unknown
Examples of Your	Supplier 1	Yes	Yes	Yes
Company's Suppliers'	Supplier 2	Yes	No	Yes
Response Pattern	Supplier 3	Yes	Unknown	Unknown
Your Company's R	Response	Yes	No	Unknown



3-12. Step (4): Entry in EICC-GeSI Template

-"Declaration" Sheet: Part 2 (Rows 24-65) Question (5)-

Part 2 (Rows 24–65) Question (5)

5) Have you received conflict metals data/information for each metal from all relevant suppliers of 3TG? (*)	Possible responses: ➤ Yes, 100% ➤ No, but greater than 75% ➤ No, but greater than 50%	
Tantalum (*)		➤No, but greater than 50%
Tin (*)		No, but greater than 25%No, but less than 25%
Gold (*)		None
Tungsten (*)	[]	

- Respond "Yes" only if your company has collected 100% of supplier responses.
- If other than "Yes," please enter percentage of collected responses. For responses containing blank cells or other deficiencies, do not count response as collected until all deficiencies are resolved. Also, please enter the reason a response could not be collected in the "Comments" section.

(Examples of "Comments" Section Entries)

No Reply: ##%

Incomplete Reply(Correction Requested): ##%

Refused to Respond due to Confidentiality Concerns: ##%



3-13. Step (4): Entry in EICC-GeSI Template

-"Declaration" Sheet: Part 2 (Rows 24-65) Question (6)-

Part 2 (Rows 24–65) Question (6)

6) For each conflict metal, have you identified all of the smelters your company and its suppliers use to supply the products included within the declaration scope indicated				
above? (*)	Answer			
Tantalum (*)				
Tin (*)				
Gold (*)				
Tungsten (*)				

Possible responses:
≻Yes
≻No

- Your company may only respond "Yes," if all of your company's suppliers responded "Yes."
- If even one supplier responded "No," please enter "No."



3-14. Step (4): Entry in EICC-GeSI Template

-"Declaration" Sheet: Part 2 (Rows 24-65) Question (7)-

Part 2 (Rows 24–65) Question (7)

7) Has all applicable smelter information received by your company been reported in this declaration? (*) Answer	Possible responses: ➤ Yes ➤ No
Tantalum (*)	≻Unknown
Tin (*)	
Gold (*)	
Tungsten (*)	

- Your company may only respond "Yes," if all of your company's suppliers responded "Yes."
- If even one supplier responded "No," please enter "No."
- For other cases, please refer to the examples of response patterns in the table below.

	If All Suppliers Responds		If Even One Supplier	If Responses include Yes and
		If All Suppliers Responded Yes	Responded No	Unknown
Examples of Your	Supplier 1	Yes	Yes	Yes
Company's Suppliers'	Supplier 2	Yes	No	Yes
Response Pattern	Supplier 3	Yes	Unknown	Unknown
Your Company's R	esponse	Yes	No	Unknown

*For more about Conflict Free Smelter (CFS) Program, please see Page 14.



3-15. Step (4): Entry in EICC-GeSI Template

-"Declaration" Sheet: Part 3 (Rows 67-87) Questions A and B -

Precautions for Questions in Part 3 (Rows 67-87)

➤ Please describe the state of your company's efforts.

(No need to summarize responses from your company's suppliers)

Part 3 (Rows 67-87) Questions A and B

A. Do you have a policy in place that addresses conflict minerals sourcing? (*) B. Is your conflict minerals sourcing policy publicly available on your website? (Note – If yes, the user shall specify the URL in the comment field.) (*)

Possible responses to Question A:

➤ Yes

≻No

Note

• If "Yes," please enter summary of policy in the "Comments" section.

Possible responses to Question B:

≻Yes

≻No

Note

• If "Yes," please provide web link in the "Comments" section, or attach materials.



3-16. Step (4): Entry in EICC-GeSI Template

-"Declaration" Sheet: Part 3 (Rows 67-87) Questions C and D -

Part 3 (Rows 67-87) Questions C and D

C. Do you require your direct suppliers to be DRC conflict-free? (*)

D. Do you require your direct suppliers to source from smelters validated by an independent private sector audit firm? (*)

Possible responses to Question C:

> Yes

>No

Notes

 If "Yes," please enter requirements in the Comments section, or attach materials.

Possible responses to Question D:

> Yes

≻No

Notes

• If "Yes," please enter requirements in the Comments section, or attach materials.



3-17. Step (4): Entry in EICC-GeSI Template

-"Declaration" Sheet: Part 3 (Rows 67-87) Questions E and F -

Part 3 (Rows 67-87) Questions E and F

E. Have you implemented due diligence measures for conflict-free sourcing? (*)

F. Do you collect conflict minerals due diligence information from your suppliers which is in conformance with the IPC-1755 Conflict Minerals Data Exchange standard [e.g., the CFSI Conflict Minerals Reporting Template]? (*)

Possible responses to Question E

> Yes

≻No

Note

• If "Yes," please enter the measures implemented in the "Comments" section, or attach materials.

Reference: Examples of Due Diligence

- Communicating your company's conflict minerals policy to your company's suppliers
- Reviewing contracts to reflect above policy
- Conducting risk assessment for each of your company's suppliers and crafting response
- Verification of compliance with conflict minerals policies by each of your company's suppliers

Possible responses to Question F:

> Yes

>No



3-18. Step (4): Entry in EICC-GeSI Template

-"Declaration" Sheet: Part 3 (Rows 67-87) Questions G and H -

Part 3 (Rows 67-87) Questions G and H

G. Do you request smelter names from your suppliers? (*)

H. Do you review due diligence information received from your suppliers against your company's expectations? (*)

Possible responses to Question G:

➤ Yes

>No.

Possible responses to Question H:

> Yes

≻No

Notes

- This questions concerns how your company verifies the correctness of responses provided by your company's suppliers.
- If "Yes," enter summary of verification procedures in the "Comments" section, or attach materials.



3-19. Step (4): Entry in EICC-GeSI Template

-"Declaration" Sheet: Part 3 (Rows 67-87) Questions I and J -

Part 3 (Rows 67-87) Questions I and J

I. Does your review process include corrective action management? (*)

J. Are you subject to the SEC Conflict Minerals rule? (*)

Possible responses to Question I:

> Yes

≽No

Notes

- If your company is implementing corrective actions to address deficiencies identified in Question H results, please select "Yes."
- If "Yes," please enter summary of corrective action process in the "Comments" section, or attach materials.

Possible responses to Question J:

> Yes

>No

Note

 If your company or parent company is an US listed company, please select "Yes."



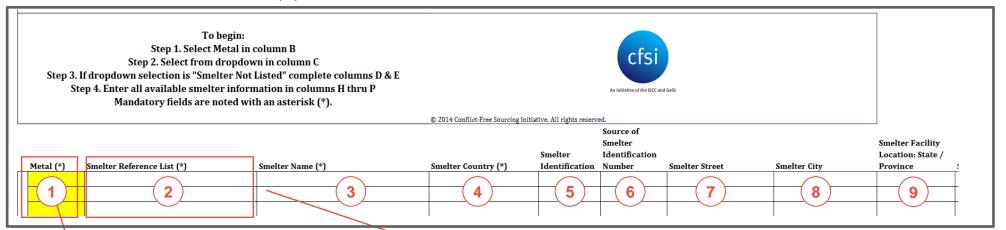
3-20. Step (4): Entry in EICC-GeSI Template

-"Smelter List" Sheet Left Side (1)-

Precautions when creating Smelter List

- ➤ Please create the Smelter List by summarizing the responses from your company's suppliers for each product. (If reporting the "products which have exactly the same result" in one template, please see page 28)
- > Please enter one smelter for each line.
- ➤ If responses from your company's suppliers contain the same smelter, please combine them.

"Smelter List" sheet left side (1)



(1) Metal

- · Select metal used in the product.
- For metals for which "Yes" was selected in Part 2 (Rows 24–65)
 Question (1) of the "Declaration" sheet, please enter at least one smelter.

(2) Smelter Reference List

- · Please select the smelter from pull down list.
- Selecting smelter automatically populates items (3)-(6).
- If the smelter does not appear in pull down list, please select the very last available option, "Smelter Not Listed."
- If smelter is unknown, please select very first available option, "Smelter not yet identified" (entry not required beyond (3)).

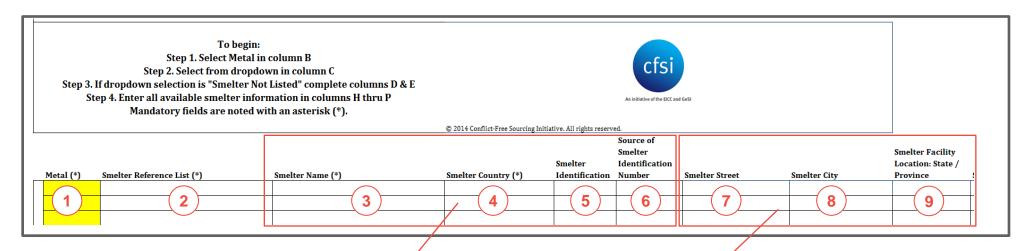
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3-21. Step (4): Entry in EICC-GeSI Template

-"Smelter List" Sheet Left Side (2)-

"Smelter List" sheet left side (2)



- (3) Smelter Name
- (4) Smelter Country
- (5) Smelter Identification
- (6) Source of Smelter Identification Number
- Entered automatically if smelter is selected in (2).
- If "Smelter Not Listed" is selected in (2), please enter (3) and (4).
- If Smelter cannot be disclosed, please select "Smelter Not Listed" in (2), and enter "Undisclosed" in (3).

- (7) Smelter Street
- (8) Smelter City
- (9) Smelter Facility Location: State/Province
- To the extent possible, please enter smelter's address (especially if "Smelter Not Listed" is selected in (2)).



3-22. Step (4): Entry in EICC-GeSI Template

-"Smelter List" Sheet Right Side (1)-

"Smelter List" sheet right side (1)



(10) Smelter Contact Name(11) Smelter Contact Email

• To the extent possible, please enter contact person's name and email address as smelter's contact information (especially if "Smelter Not Listed" is selected in (2)).

(12) Proposed next steps

 Please enter your company's approach to smelters who have yet to adopt the CFS Program.

(Entry Examples)

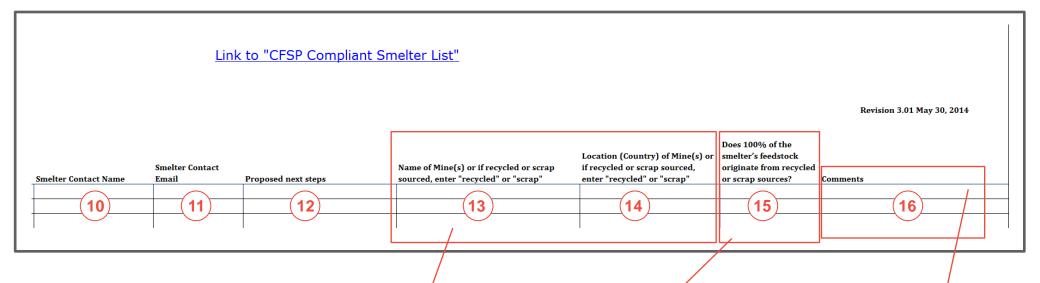
- Request suppliers to accept CFS Program.
- Request suppliers to disclose country of origin for raw materials.



3-23. Step (4): Entry in EICC-GeSI Template

-"Smelter List" Sheet Right Side (2)-

"Smelter List" sheet right side (2)



- (13) Name of Mine(s) or ...
- (14) Location (Country) of Mine(s) or ...
- To the extent possible, please enter the name or location (country) of mine from which the metal was extracted.
- If recycled or scrap sourced, please enter "recycled" or "scrap."

(15) Does 100% of ...

•Please answer "Yes" if the smelter solely obtains inputs for its smelting process(es) from recycled or scrap sources. Answer "No" otherwise.

(16) Comments

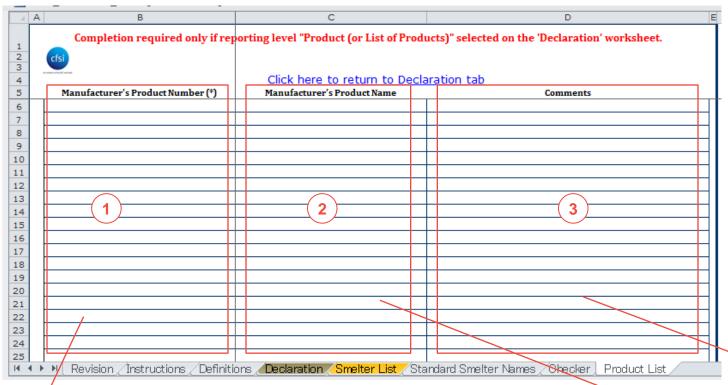
•Please enter supplementary items if any.



3-24. Step (4): Entry in EICC-GeSI Template

-"Product List" Sheet-

"Product List" Sheet



Please make sure that all the products, which have exactly the same answers to all the questions in the "Declaration -Part 2(Rows 24-65)" and the "Smelter List" sheets, listed in the "Product List" sheet without any omission. (Please fill in the Product List in either case: there is only one product or there are multiple products)

(1) Manufacturer's Product Number

 Please list all the product numbers for the products subject to the template. The product number should be the numbers which are utilized in the transaction between your company and Nidec.

->In the case you have Nidec-specified numbers: Please use those numbers ->Otherwise: Please use your company's product numbers

(2) Manufacturer's Product Name

 Please provide product name

(3) Comments

 Please enter supplementary items if any.



3-25. Step (4): Change of EICC-GeSI Template File Name

Please name the EICC-GeSI Template file in accordance with the instruction below.

Default file name right after downloaded from JAMA Website; ➤ CFSI CMRT3-01 E.xls <Precaution>Please use underscores (_) between the words , not spaces 2014 ***** xx.xls Survey year ("2014") Sequential number (01-99: to be set up by your company) Your company's company code. (Nidec is going to inform you the company code to be entered here separately)



3-26. Step (4): Perform Response Check

Post Response Checklist

- ✓ Please confirm that your company is using the Nidec Group-specified EICC-GeSI Template (Version 3.01).
- ✓ Please confirm that "B. Product (or List of Products)" is selected for "Declaration Scope or Class" on "Declaration" sheet in EICC-GeSI Template (see Page 27).
- ✓ Please confirm that Company code sent by Nidec Group is entered in "Company Unique ID" on "Declaration" sheet of EICC-GeSI Template (see Page 27)
- ✓ Please confirm that the smelter information revealed through this survey is entered (except for metals for which the response to Question (1) and (2) are "No") on "Smelter List" sheet of EICC-GeSI Template.
- ✓ Please confirm the "Checker" sheet that there are deficiencies (blank) answers (if there are deficiencies (blank) in the "Declaration" sheet, deficient fields are highlighted in red on the "Checker" sheet).
- ✓ Please confirm that Excel file name of EICC-GeSI Template is entered according specification (see Page 46).



3-27. Step (4): Use the JAMA Conflict Minerals Reporting Add-up Tool for Error & Warning - Checking

- After performing response checking on the previous page (Page 47), please perform error & warning checking on your company's responses (all EICC-GeSI Templates) using the Conflict Minerals Reporting
 Add-up Tool provided by the Japan Automobile Manufacturers Association (JAMA).
- Please download the Conflict Minerals Reporting Add-up Tool via the JAMA Conflict Minerals Reporting Website (see table below).*1

*1 Nidec will provide your company with the password required for the download. **JAMA Conflict Minerals Reporting** Website Flow Chart of JAMA Conflict Minerals Reporting Add-up Tool Files to be submitted to http://www.jama.or.jp/c_minerals/index_e.html Nidec Group **Error & Warning** FY2014 Conflict Mineral Survey Documents **EICC-GeSI** -checking 中文版资料 (Chinese ver.) 日本語版資料 (Japanese ver.) **Template** Each instruction document below is available free of charge. Please utilize these instructions. Error-checking Report We appreciate your cooperation. **EICC-GeSI** Output **Template** Add-up Document / tool Description Download Last up date Tool **EICC-GeSI** 1 EICC/GeSI FY2014 survey form June 16, 2014 **Template** Template (Rev 3.01) JAMA Conflict Minerals Reporting Add-up Tool ~~~~ **Important ▼** DOWNLOAD June 16, 2014 Add-up tool Tool to check suppliers' answers, and (2014 version) to create your own answer from your When the Tool discovers an error or suppliers' answers. warning, a notice appears. Correct Instruction and FAO of Add-up tool June 16, 2014 User's guide any errors or warnings then repeat for Add-up tool (2014 version). process until there are no errors or How to use the tool in details. June 24, 2014 warnings.

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3-28. Step (4): Rename Files Created by JAMA Conflict Minerals Reporting Add-up Tool

Naming Rules for JAMA Reporting Add-up Tool Created Files

■ Please add "2014_(Company Code)_" to the beginning of default file name.

Error-checking Report

(Error & warning results via JAMA Conflict Minerals Reporting Add-up Tool)

File Name:

2014_*****_Check_Report_YYYYMMDDHHMMSS.xls (default file name: _Check_Report_YYYYMMDDHHMMSS.xls)

This file will be created in the folder as "Follow".

Please ensure that the file has no errors or warnings.

(Please ensure that the number of "File with Follow-up", the number of "File with Follow-up and Warning" and the number of "File with Warning" are zero and that the number of "File without Error" is equal to the number of checked files.



3. Instructions for Survey and Reporting

Step(1): Receive Survey Request from Nidec Group

Step(2): Send Survey Request to Your Company's Suppliers

Step(3): Collect Reponses from Your Company's Suppliers

Step(4): Summarize Collected Responses and Create Your Company's Response

Step(5): Send Response to Nidec Group



3-29. Step (5): Confirm before Sending Response to Nidec

Final Pre-Sending Response Checklist

- ✓ Please confirm that all errors have been resolved in JAMA Conflict Minerals Reporting Add-up Tool error-checking results.
- ✓ Please confirm whether there are any attached files (materials for Questions C, D, H, I, etc.).
- ✓ Please perform a virus check on files and confirm they are clean before sending them. Macros are not enabled for the EICC-GeSI Template.
- ✓ Please confirm that the EICC-GeSI Template file has not been converted to PDF format (Please send as an Excel format file).



3-30. Step (5): Confirm before Sending Response to Nidec

Confirm Files to be Sent to Nidec Group (All files should be electronic files)	 1. EICC-GeSI Template 2. Final results after using JAMA Conflict Minerals Reporting Add-up Tool Error-checking Report 	
Confirm Set File Passwords	Please set passwords for files. However, do not set a password for the Excel file itself. Instead, set password for file compression (e.g., zip) or media (e.g. CD-R).	
Confirm Addressee	Nidec contact person from whom your company received survey request	
Confirm Sending Method	Please send as an email attachment or media (e.g. CD-R) by post. When sending email attachments, pay attention to file sizes. When sending media by post, please use registered mail.	



4. Considerations, Glossary and FAQ



4-1. Survey Related Considerations & Nidec Information

■ Considerations

- Nidec Group will only use information contained in survey responses for the purpose of meeting conflict minerals disclosure requirements. Your company's responses will not be disclosed to external parties.
- Please keep survey-related materials (materials used to draft your company's response) on hand for at least five years.

■ Nidec Contact

• For clarification of survey-related matters, please contact the Nidec contact person from whom your company received the survey request.



4-2. Glossary 1

Term	Description	
Security and Exchange Commission (SEC)	A United States federal government agency created by the Securities Exchange Act of 1934 to regulate the US securities industry and enforce federal securities law. See http://www.sec.gov/about/whatwedo.shtml	
Dodd-Frank Wall Street Reform and Consumer Protection Act (Dodd-Frank Act)	2010 United States legislation, Dodd-Frank Wall Street Reform and Consumer Protection Act, Section 1502, which requires persons to disclose annually whether any conflict minerals that are necessary to the functionality or production of a product originated in the Democratic Republic of the Congo or an adjoining country. See http://www.sec.gov/spotlight/dodd-frank/speccorpdisclosure.shtml	
Conflict Minerals	As defined in 2010 United States legislation, Dodd-Frank Wall Street Reform and Consumer Protection Act, Section 1502(e)(4): (A) columbite-tantalite (coltan), cassiterite, gold, wolframite, or their derivatives; or (B) any other mineral or its derivatives determined by the Secretary of State to be financing conflict in the Democratic Republic of Congo or an adjoining country. See http://www.sec.gov/about/laws/wallstreetreform-cpa.pdf	
DRC Conflict Free	Products that do not contain conflict minerals that directly or indirectly finance or benefit armed groups in the Democratic Republic of Congo or an adjoining country. See http://www.squiresanders.com/pdf/Compliance/Form-SD-with-Instructions.pdf	
Adjoining Country	A country that shares an internationally recognized border with the Democratic Republic of Congo: Angola, Burundi Central African Republic, Republic of the Congo, Rwanda, South Sudan, Tanzania, Uganda and Zambia (as of Apri 2013)	
Armed Group	An armed group that is identified as perpetrators of serious human rights abuses in the annual Country Reports on Human Rights Practices under sections 116(d) and 502B(b) of the Foreign Assistance Act of 1961 (22 U.S.C. 2151n(d) and 2304(b)) relating to the Democratic Republic of the Congo or an adjoining country. See http://www.sec.gov/about/laws/wallstreetreform-cpa.pdf	
Recycled Metal	Reclaimed end-user or post-consumer products. Includes excess, obsolete, defective, and scrap metal materials that contain refined or processed metals that are appropriate to recycle in the production of tin, tantalum, tungsten and/or gold. See http://www.squiresanders.com/pdf/Compliance/Form-SD-with-Instructions.pdf	
Scrap	Processed metals created during product manufacturing.	



4-3. Glossary 2

Term	Description	
Electronic Industry Citizenship Coalition (EICC)	Established in 2004 to improve social, economic, and environmental conditions in the global electronic supply characteristic through use of a standardized code of conduct. Incorporated in 2007 as a formal industry association to ensure greater awareness of the Code, and to expand its adoption across the industry. See http://www.eicc.info/	
Global e-Sustainability Initiative (GeSI)	A strategic partnership of the Information and Communication Technology (ICT) sector and organizations committed to creating and promoting technologies and practices that foster economic, environmental and social sustainability. See http://gesi.org/	
Conflict Free Smelter (CFS) Program	A voluntary program in which an independent third party evaluates a smelter's procurement activities and determines if the smelter demonstrated that all the materials they processed originated from conflict-free sources. The program aims to enable companies to source conflict-free minerals. Companies that want to source responsibly will be able to use the results of the audits for their own company's due diligence program. See http://www.conflictfreesourcing.org/conflict-free-smelter-refiner-lists/	
EICC-GeSI Conflict Minerals Reporting Template	A standardized conflict minerals reporting template to help companies gather due diligence information in a common format, developed by the EICC and GeSI as part of these organizations' commitment to improving conditions in the supply chain. Designed to be used in conjunction with the Conflict Free Smelter (CFS) Program, together these tools enable more efficient transfer of information through the supply chain regarding country of origin and smelters and refiners being utilized by ICT companies and their suppliers. See http://www.conflictfreesourcing.org/conflict-minerals-reporting-template/	



4-4. Frequently Asked Questions 1

Category	Question	Answer
Comprehensive	Is it illegal to procure conflict minerals from the Democratic Republic of Congo or adjoining countries?	No. Conflict mineral procurement activities are not illegal unto themselves. We are conducting this survey because companies listed on US stock exchanges must report their use of conflict minerals to the SEC.
Scope of Survey	Are only those companies selling or procuring in the US subject to these regulations?	No. Regardless of the region of sale or procurement, companies in the supply chain of companies listed in the US, regardless of where they are located, must provide information in order for US listed companies to meet their reporting obligations.
	Are products/parts containing only trace amounts of conflict minerals exempt?	No. There is no minimum level under which companies may avoid the survey. All products/parts containing conflict minerals are subject.
	Are recycled conflict minerals subject to survey?	Yes. If you are using recycled conflict minerals, please respond by tracing them back to the recycling facility.
	We use conflict minerals in the production process, but are parts/products that do not contain conflict minerals still subject to survey?	No. For example, even if the catalyst used in the production process or tools/machinery used for production contain conflict minerals, if the final product does not contain conflict minerals it is exempt.



4-5. Frequently Asked Questions 2

Category	Question	Answer
Scope of Survey	Many of our suppliers are subject to this survey. Are we required to request surveys from all of them?	Yes. In principle, send surveys to all of your suppliers. However, your company may respond for parts/products that clearly contain no conflict minerals. In these cases, please preserve materials that serve as the basis for your determination (We may use such materials for individual follow-up).
Issues Related Survey	We are receiving multiple requests from different contact persons within the Nidec Group. How should we handle them?	Nidec Groups sends out survey requests for each individual product unit, so there may be some overlap. Please prepare responses based on product list units as well. If you receive multiple requests for the same product list, please inform the requester of that fact.
	What should we do for parts/products procured through trading companies?	Please ask the trading company to request their supplier to complete the survey.
	What should we do if we know that the state of conflict mineral use changed after completing the survey?	Nidec Group will conduct another survey at the end of each year to confirm changes. Please report any changes at that time.



4-6. Handling of Personal/Other-than-Personal Information & Disclaimers

■ Handling of Personal Information

Any personal information received will be handled in accordance with Nidec Group Privacy Policy only as required to achieve the following purposes:

- (1) Use for survey for information disclosure to US Securities and Exchange Commission based on Section 1502 of the Dodd-Frank Wall Street Reform and Consumer Protection Act conflict minerals disclosure requirements.
- (2) Use for survey regardless of physical location, when there are established laws, regulations, etc. similar to the above.

Within the scope of use defined above, Nidec Group may, without obtaining the consent of the party concerned in the information received, provide personal information to Nidec Group-contracted auditors (audit firms), consultants, the US Securities and Exchange Commission (US SEC) and other government institutions as required.

* Please see the URL below for Nidec Group policy on the protection of personal information: https://www.nidec.com/ja-JP/inquiry/form/procurement/ (Japanese)

■ Handling of Non-Personal Information

Nidec Group uses information in EICC-GeSI Conflict Minerals Reporting Templates and other attached materials received from suppliers for the purposes as follows:

- (1) Use for disclosure to US SEC based on Section 1502 of the Dodd-Frank Wall Street Reform and Consumer Protection Act or associated audits.
- (2) Use for disclosure or audit regardless of jurisdictions, when laws or regulations similar to the above are established.
- (3) In addition to the above, use for efforts related to disuse of conflict minerals or supply chain management.
- (4) Use for supporting of industry organizations promoting disuse of conflict minerals (e.g., providing information of smelters to EICC, GeSI, etc.).

Disclaimers

- Nidec Group bears no responsibility and may not be held liable for any damages incurred by use of these materials (including other instructions), use results, incompleteness or unreliability.
- Nidec Group reserves the right to correct, change or edit these materials. Nidec Group bears no responsibility and may not be held liable for any damages incurred due to resulting changes.

